

3 A Gray Box Conceptual Model for 4 Accountability and Ethics in Business 5 Contracts

6 Munindar P. Singh , North Carolina State University, Raleigh, NC, 27695, USA

7 Xibin Gao, Amazon Alexa AI, Seattle, WA, 98109-5210, USA

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10 *Current computational models are inadequate for the purposes of modeling*
11 *interactions between autonomous parties in a way that highlights and supports their*
12 *accountability. We propose a new conceptual model for business contracts based on*
13 *norms motivated by a review of real-life business contracts. Our conception is of a gray*
14 *box, reflecting the idea that a contract makes the participants accountable to one*
15 *another and to outside entities, and therefore calls for the exposure of sufficient*
16 *implementation details. The model consists of a recursively applicable taxonomy of*
17 *clause types. In a preliminary study, we found that computer scientists are able to*
18 *effectively identify the concepts introduced in this model, thereby indicating its*
19 *potential for building Internet applications that support accountability.*

20 **A**s Internet applications become evermore
21 rooted in our social and business lives, it is
22 important to capture their requirements in a
23 manner that highlights expectations of good behavior.

24 We consider the challenge of developing Internet
25 applications that involve cross-organizational interac-
26 tions and tackle two crucial aspects: 1) preserving
27 autonomy, i.e., ensuring that the participants have as
28 much flexibility as possible in how they behave and 2)
29 achieving accountability, i.e., each participant can call
30 others to account for legitimate expectations of them
31 and provide accounts to others.

32 We think of a system of two or more autonomous
33 parties that interact via information technology as a
34 *sociotechnical system* or STS. Importantly, the interac-
35 tions of the participants in an STS are best understood
36 in terms of their *contracts* with one another.

37 Specifically, a contract between two or more parties
38 describes the ways in which they are accountable to one

another, that is, what each party may legitimately expect 39
40 from another. Accountability applies not only to the
41 main deliverables of the interaction but to any ancillary
42 expectations. For example, in e-commerce and
43 manufacturing, the parties may expect sustainability
44 and avoidance of child labor. In information settings, the
45 parties may expect confidentiality and privacy.

46 Accountability arises when one party has the
47 standing to hold another to account for some behav-
48 ior or outcome. Accountability can be supported by
49 explanations of decision making.

50 Whereas current computer science best practices
51 rely on a black box view of components to promote sub-
52 stitutability, to talk of accountability properly, we adopt a
53 *gray box* model that exposes internal implementation
54 details that are subject to an accountability requirement.
55 For example, capturing our motivating examples of
56 accountability—labor laws, environmental sustainability,
57 data confidentiality—requires access to internal details.

58 This article addresses a fundamental challenge in
59 regards to contracts, namely, *how can we express*
60 *accountability requirements of the concerned partici-*
61 *pants in a sociotechnical system?*

62 To this end, it presents a conceptual model for
63 business contracts that identifies concepts needed
64 for real-life business contracts. Our approach in

65 developing this model was to consider 1) theoretical
66 ideas in the understanding of business services from a
67 conceptual architecture, in modeling sociotechnical
68 systems, an application in a large-scale scientific col-
69 laboration setting, and 2) by a reading of real-life (nat-
70 ural language) business contracts. We synthesized
71 these considerations to assemble a conceptual model
72 that is simple yet comprehensive.

73 We conducted an informal empirical study involv-
74 ing human subjects to evaluate whether the concepts
75 introduced in the proposed conceptual model would
76 be effectively recognized in real-life contract by IT
77 practitioners. Our results are promising and highlight
78 the need for improved tool support for understanding
79 and specifying contracts.

80 NORM TYPES

81 To support accountability, we underpin our concep-
82 tual model of contracts on a notion of *norm* inspired
83 from the law.^{1,2} Work on social interactions investi-
84 gates logical representations, such as of deontic logic
85 and norms.³ Formal representations for contracts are
86 valuable because they provide a basis for 1) judging
87 the compliance of the observed behaviors of the con-
88 cerned parties, for example, as they enact a business
89 process⁴ and 2) designing agents via the requisite
90 roles.⁵

91 We consider the following main types of norms.
92 The initial motivations for using this classification of
93 norms were to capture two major kinds of scenarios:
94 1) scientific collaboration, understood based on dis-
95 cussions with stakeholders² and 2) business con-
96 tracts, understood based on a review of real-life
97 contract documents.⁶ Additional backing for this clas-
98 sification arises from success in mining contract text
99 to infer the norm types expressed in it.⁷ Below each
100 norm type is expressed as relating two agents or roles,
101 subject, and object, respectively.

102 A *commitment* means that its subject commits to
103 its object to ensure the consequent if the antecedent
104 holds.⁸ We distinguished commitments of two sub-
105 types.⁸ A *dialectical* commitment represents a claim
106 staked by its subject, i.e., that the consequent is true if
107 the antecedent is. Representations and warranties
108 made in a contract (e.g., the seller owns what she is
109 selling) are dialectical commitments. A *practical* com-
110 mitment represents a promise to ensure that the con-
111 sequent will be brought about if the antecedent
112 becomes true. For example, a seller's offer to a pro-
113 spective buyer to provide a specified service is a prac-
114 tical commitment.

A *prohibition* means that its subject is forbidden by
its object from bringing about the consequent if the
antecedent holds. For example, a collaborator may be
prohibited from modifying the firmware of an instru-
ment being shared by its owner.

Notice that, under these definitions, a prohibition
is not the negation of an authorization, as in tradi-
tional deontic logic. Von Wright, who invented deontic
logic, realized the limitations of the traditional think-
ing. His later thinking,¹ of an authorization as a prohibi-
tion against its grantor, accords with our model.

An *authorization* means that its subject is autho-
rized by its object for bringing about the consequent if
the antecedent holds. The intuition is that an authori-
zation concerns a "physical" action, i.e., a domain-level
action as being conceptualized. For example, in scienti-
fic settings, an instrument owner may authorize a
collaborator to control that instrument under speci-
fied conditions. If the collaborator fails to control the
instrument despite the conditions being met, the
authorization fails, and the instrument owner is
accountable for that failure.

A *power* means that its subject is empowered by its
object to bring about the consequent if the antecedent
holds. A power refers to the ability to perform a "social"
action, i.e., one that changes normative relationships.^{1,9}
For example, a university may rescind the library privi-
leges of a student who violates digital licenses.

A *sanction* specifies the penalties or rewards its
subject faces from its object because of the state of
another norm.¹⁰ In healthcare, a physician who viola-
tes a prohibition against prescribing addictive pain kill-
ers to children may be sanctioned by having her board
certification revoked. A sanction to be applied by a
community¹¹ can be captured because we can treat a
community as an Org and the Org can be the party
that applies the sanction.

152 CONCEPTUAL MODEL FOR 153 CONTRACTS

Figure 1 presents our model for contracts. We model a
contract recursively as a set of contracts bottoming
out on a set of clauses. The recursion is unnecessary
in that a contract could be represented without such
recursion. However, the recursive formulation is natu-
ral since in real-life contracts the clauses are struc-
tured and often a contract exhibits a repeating
structure. Each clause would map to one or more
norms of the types introduced above and thereby
enable formal reasoning;¹² we do not illustrate the
norm syntax here.

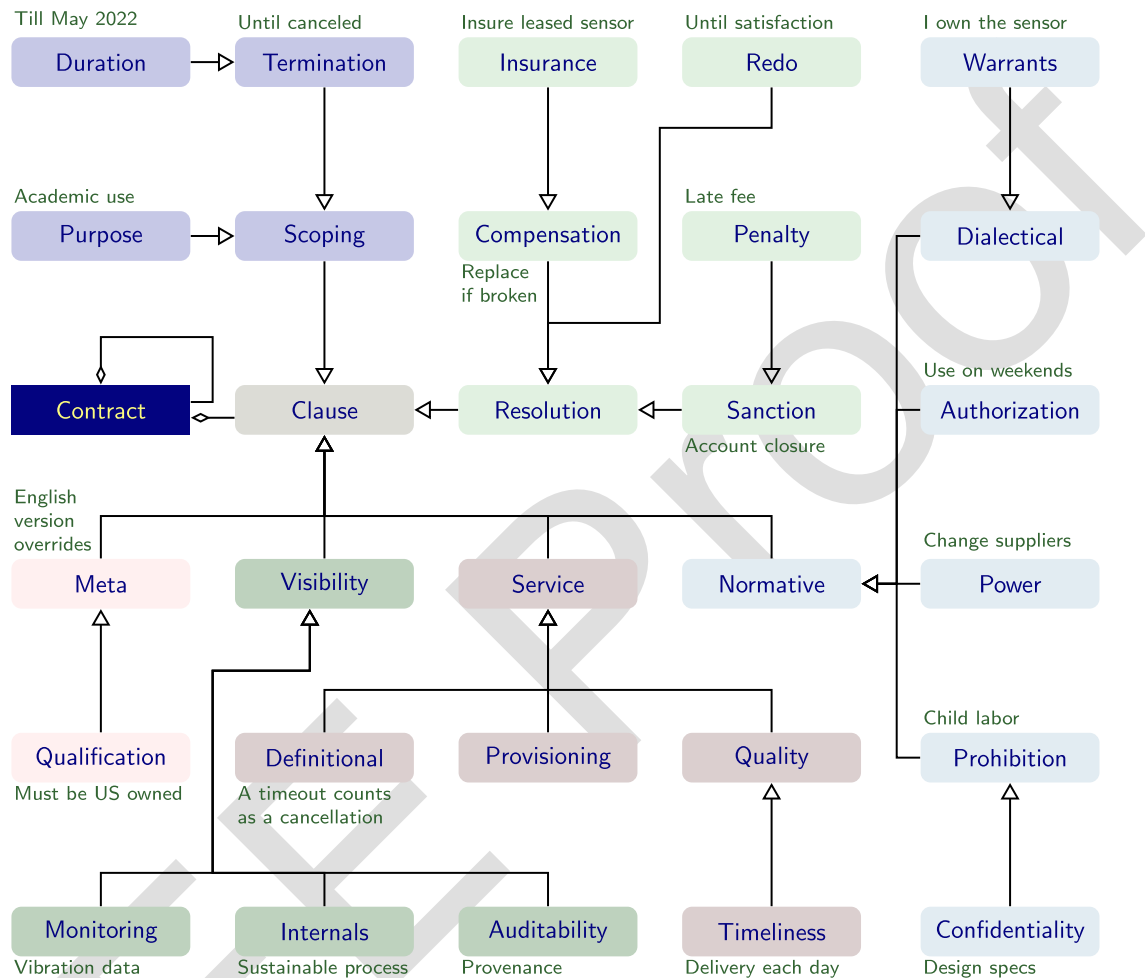


FIGURE 1. A conceptual model for business contracts geared toward services along with brief examples drawn from the domain of cyberinfrastructure for scientific collaboration. The model is rooted on Clause and its upper levels are deemed fixed; its lower levels, such as Timeliness and Confidentiality are merely illustrative of the kinds of clauses one might see in a contract. (A triangular arrowtip indicates subclass and a diamond arrowtip indicates aggregation.)

165 Clauses in real-life contracts fall into the following
 166 major categories.

167 **Service Clauses**

168 These are the main clauses of the contract. They cap-
 169 ture what the contract is about—i.e., what service
 170 each party provides to the others—and the main
 171 “business” reason for having a contract in the first
 172 place.

173 **A definitional clause** specifies the terms used in
 174 the remainder of the contract. The terms include
 175 descriptions of the parties involved and symbolic role
 176 names for them. Thus, typically, the definitional
 177 clauses encapsulate the binding between a principal
 178 and the role that the principal plays in the contract;

the rest of the contract proceeds in terms of the role
 name.

A provisioning clause describes what services the
 roles in the contract are expected to provide each
 other or perform for each other during the contract.
 We can think of these services as capabilities to be
 exercised. Specifically, we understand these services
 in the broad sense that if one party carries out some
 complex task and the other merely pays cash, we
 would treat both the task and the payment as capabil-
 ities that the parties, respectively, bring to the table.
 In other words, the main service or business transac-
 tion described in the contract involves the provision-
 ing of a suitable subset of the specified capabilities.

A quality of service clause describes one or more
 qualities associated with a capability being brought to

195 bear in the contract. These would relate to the so- 245
 196 called nonfunctional requirements of software engi- 246
 197 neering, such as availability and latency.¹³

198 Scoping Clauses

199 These clauses specify the purpose and scope of a con- 250
 200 tract. These clauses are crucial from the standpoint of 251
 201 accountability because of their potential effect on the 252
 202 legal standing of the parties involved. For example, the 253
 203 scope of an office lease contract may be limited to busi- 254
 204 ness use, which could provide the landlord a basis for 255
 205 evicting a tenant who runs a hotel in the office space or 256
 206 lets employees live in the space or begins to manufacture 257
 207 leather goods there. Also, the landlord would not need to 258
 208 satisfy the safety requirements of residential housing 259
 209 (where children may live) and be able to carry out repairs 260
 210 on work holidays without notifying the tenant.

211 **A purpose clause** specifies the kinds of services 261
 212 that are included, e.g., the noncommercial use of 262
 213 licensed software.

214 **A termination clause** would specify the trigger 263
 215 conditions under which the contract would end. For 264
 216 example, a student may use the campus network to 265
 217 access a university's digital library resources as long 266
 218 as the student's account is active. The student's 267
 219 account is terminated after one academic term of the 268
 220 student failing to register, whether upon graduation or 269
 221 otherwise.

222 **A duration clause** is a kind of termination clause; it 270
 223 states how long a contract would last. Such a clause is 271
 224 the easiest way in which termination can be specified 272
 225 by date and time or a duration from the date and time 273
 226 of initiating the contract.

227 Resolution Clauses

228 These clauses deal with accountability violations, 274
 229 including the possibility of sanctions (of violators) and 275
 230 of compensations (by violators). In essence, these are 276
 231 ways to ensure coherence of the service engagement, 277
 232 possibly by restoring a good state of a service when it 278
 233 enters an undesirable state.

234 **A compensation clause** describes how, and how 283
 235 perfectly, a correct (or acceptable) state is restored.¹⁴ 284
 236 For example, if the goods delivered are damaged, then 285
 237 the purchaser may obtain a refund upon returning the 286
 238 goods, with or without shipping and handling costs. In 287
 239 general, the restored state may not be perfect from 288
 240 the perspective of each party.

241 **An insurance clause** describes an external protec- 289
 242 tion, usually via a third-party, against certain kinds of 290
 243 exceptions. The third-party thus provides a means to 291
 244 mitigate the risk that the parties to the contract face,

especially regarding each other's potential unreliability 245
 in different circumstances. 246

Insurance arguably relieves the concerned parties 247
 of their accountability because a third-party would 248
 cover for their misbehavior or negligence. 249

A redo clause describes how and how often a ser- 250
 vice provisioning may be redone. For example, if shoes 251
 received the wrong size, the merchant will replace 252
 with another size once. 253

A sanction clause describes how to respond to 254
 accountability violations. Sanctions could be punitive 255
 or educational,¹⁰ where sanctions are not customary, 256
 a dialectical commitment (expressed in a dialectical 257
 clause, as below) would make their existence clear. 258

Common forms of sanctioning are through the 259
 somewhat amorphous means of reputation and via 260
 escalation of complaints.¹⁴ An example is when a 261
 library complains about a student to a university 262
 board, which may suspend the student. **A penalty** 263
clause specifies sanctions applied in monetary terms. 264

265 Visibility Clauses: The Gray Box

Naively one might treat a contract as applying 266
 between parties viewed as black boxes, analogous to 267
 Web services in computing. However, support for 268
 accountability requires the parties to have access to 269
 suitable internal details of each other. Each party 270
 would rely upon visibility clauses to make sure 1) that 271
 the deliverable is of an adequate quality; 2) that the 272
 effort is robust; and 3) that the provisioning of the ser- 273
 vice does not violate any laws or regulations to which 274
 one of the parties might be subject, and which might 275
 be a source of potential legal or business liability. 276

Visibility may be accorded to designated parties. 277
 For example, a consumer may rely on a Fairtrade¹⁵ 278
 label, but the Fairtrade organization would examine a 279
 vendor's trade practices to certify it; likewise, an 280
 organic certification may review the provenance of 281
 the ingredients used. 282

A monitoring clause specifies how progress on the 283
 service will be reported, usually on an ongoing basis 284
 until the engagement is complete. For example, the 285
 manufacturer will notify the purchaser weekly of how 286
 many of the goods are ready and being shipped. A 287
 mortgage broker will notify a loan applicant of prog- 288
 ress on the loan approval and underwriting every day. 289
 A shipper will provide information every time a 290
 shipped package moves a step closer to delivery. 291

An implementation clause specifies how the provi- 292
 sioning may be realized. For example, the manufac- 293
 turer should use only new parts or may use 294
 refurbished parts for the case but not for the main 295

296 electronics. An outsourcing service may only use
297 workers of legal age as determined in the country of
298 the outsourcer, not just the outsourcing service.

299 **An auditability clause** describes the level of
300 access each of the parties has on the operations of
301 the other party. For example, a vendor may conduct
302 spot checks on the manufacturing processes of its
303 supplier. A customer of a cloud provider may ask to
304 see disk and network failure logs.

305 Normative Clauses

306 As stated above, each contract clause maps to one or
307 more interrelated norms. For example, definitional
308 clauses map to dialectical commitments; provisioning
309 and quality clauses to practical commitments; scoping
310 clauses to dialectical and practical commitments,
311 authorizations, and prohibitions; resolution clauses to
312 practical commitments and powers; visibility clauses to
313 practical commitments, authorizations, and powers.

314 Real-life contracts contain additional clauses,
315 which characterize the regulations that apply on the
316 interactions among the participants and help deline-
317 ate more subtle expectations from an interaction.
318 We term such accountability-focused clauses *norma-*
319 *tive clauses* and include them in the present category.

320 **A dialectical clause** specifies the dialectical com-
321 mitments that feature in a contract. A typical usage of
322 such clauses is with the representations and warrant-
323 ties that each party gives the others.

324 Another variant of the dialectical clauses consists
325 of acknowledgments by one party to another, for
326 example, that it recognizes that it is only obtaining a
327 sensor as a loan and is not becoming an owner of the
328 sensor. One might see that such clauses are superflu-
329 ous because if the contract does not transfer owner-
330 ship, there should be no need to say that ownership is
331 transferred. In general, all such negative assertions
332 cannot be effectively enumerated. However, for some
333 important cases, especially when there is a history of
334 prior encounters or there are some accepted industry
335 practices, it may be worth explicitly overturning them
336 through an acknowledgment.

337 Interestingly, practical commitments are common
338 as the bases for contractual clauses and do not need
339 to be treated separately under normative clauses.

340 **A warrants clause** is a kind of dialectical clause
341 that specifies what representations a party makes,
342 e.g., about being licensed to operate.

343 **An authorization clause** specifies what domain
344 actions a party may carry out.

345 **A power clause** specifies what a party is empow-
346 ered to do. For example, in international trade, to clear

347 customs, a purchasing enterprise may select who its
348 designated receiving agent will be; the seller will con-
349 tact that agent when appropriate. Or a vendor may
350 place a lien on the buyer's property: exercising that
351 power would be one of the sanctions that the vendor
352 may impose for failure to pay.

353 We understand indemnification as a power clause.
354 The party who indemnifies another empowers the lat-
355 ter to demand restitution in case of loss.

356 **A prohibition clause** specifies what a party is for-
357 bidden from doing. We adopt the design pattern pro-
358 posed by Singh² for IT settings, namely, that
359 authorizations are imposed architecturally or compu-
360 tationally whereas prohibitions are external to the
361 computational system. Notice that in general the
362 above design pattern may not hold.

363 **A confidentiality clause** is a kind of prohibition
364 that applies to information sharing. These clauses are
365 common in contracts. They can apply both to the
366 information produced while enacting the contract and
367 to information about the contract itself. In the latter
368 case, they would feature as meta clauses, which are
369 described below.

Meta Clauses 370

371 This clause type captures contractual requirements
372 about the contract itself, such as whether one of the
373 parties to the contract can pass on or sell off the con-
374 tract to a third party. Meta clauses can apply to the
375 other clause types. For example, a contract may be
376 renewed as long as both parties agree. Or the contract
377 can be terminated any time with a two-week notice by
378 either party (as common in employment or consulting
379 agreements).

380 Meta clauses can provide a more natural way than
381 duration to model some situations that are suggestive
382 of termination. For example, "if you do not use your
383 account for six months, the account will expire and
384 you will lose any accumulated credits" does not have
385 a clear duration but can be captured as a meta clause.

386 Meta clauses are subject to the normative clauses
387 potentially. They generally define powers of the speci-
388 fied participants but they can also involve the other
389 norms.

390 **A qualification clause** describes who might partici-
391 pate in the contract. For example, the seller of a car or
392 of a house ought to be its title holder (owner). In cur-
393 rent US practice, this qualification is captured reliably
394 for a car, wherein the owner of a car provides a docu-
395 ment establishing its title in his or her name. For a
396 house (or land), in contrast, there is greater perceived
397 risk of any such documents being invalid (because of

398 a possible flaw in some prior transaction) and thus it is
399 customary to use an external title insurance pro-
400 vider—thereby demonstrating an insurance clause.

401 INFORMAL EVALUATION AND 402 RESULTS

403 We conducted an informal empirical evaluation to
404 gauge the effectiveness of our contract model in cap-
405 turing real-life contracts. To this end, we selected five
406 representative real-life contracts from Onecle⁶ that
407 addressed business needs in disparate domains.

408 Our respondents were 32 graduate students
409 enrolled in Computer Science. (We have obtained a
410 waiver of consent from the NCSU Institutional Review
411 Board.) This sample is representative of early-stage
412 developers.

413 We divided the respondents into five groups and
414 assigned a contract to each group; each to work inde-
415 pendently of others. The task was to identify clauses
416 of the different types in the assigned contract.

417 Since we performed the evaluation over naturally
418 occurring contracts without constraining the respond-
419 ents, we gained some confidence in the quality of the
420 evaluation. However, we also faced some challenges,
421 which could have weakened our conclusions. In partic-
422 ular, respondents marked different parts of a contract
423 segment; annotated a clause, especially one that is
424 long, with more than one clause type; or, did not pre-
425 cisely state what part of a contract segment corre-
426 sponds to what clause type.

427 We provide illustrative results for three contracts
428 below.

429 **Asset purchase:** The purchase agreement
430 between ARN Tellem and SFX Sports Group^a was
431 judged by seven respondents. We randomly selected
432 the judgments provided by two respondents. Out of 78
433 annotations, 53 clauses were identical, yielding an
434 interannotator agreement of 68%. Among the 53
435 agreed clauses, 26 are definitional clauses composing
436 49% of the total.

437 **Licensing:** The licensing agreement between
438 Yahoo and Microsoft^b was annotated by eight
439 respondents. Two randomly selected respondents
440 agreed on 83 out of 107 annotations, yielding an inter-
441 annotator agreement of 78%.

442 **Corporate reorganization:** The reorganization
443 agreement between CTI Corporation and PETNet

Pharmaceutical Services^c was annotated by three 444
respondents. Two randomly selected respondents 445
agreed upon 36 out of 94 annotations, yielding an 446
interannotator agreement of 38%. Among these 36 447
clauses, two are definitional clauses, i.e., 6% of the 448
total. 449

The agreement between the annotators demon- 450
strates the effectiveness of our contract model in 451
guiding them to formalize and categorize the contract 452
clause types. There are clauses that are often con- 453
fused in the labeling process, which include power 454
and authorization, termination and sanction, and pro- 455
hibition and penalty. 456

457 CONCLUSIONS AND DIRECTIONS

458 Contracts are a time-honored means to capture the 459
interactions of autonomous parties and identify their 460
mutual accountability. Our domain-independent con- 461
ceptual model provides a natural basis for incorporat- 462
ing accountability in Internet applications. To build 463
agents who support accountability not only leads us 464
to modeling legal norms but to adopting a gray box 465
model that exposes the relevant internal information 466
so that an agent can demand and provide accounts, 467
and any regulators involved can observe internal 468
actions as well as public outcomes. 469

A formal representation as norms enables logical 470
reasoning and compliance verification without curtail- 471
ing the autonomy of the participants—a key ingredi- 472
ent of accountability.¹² This conceptual model seeks 473
to streamline the creation of such formal representa- 474
tions. A key challenge is to develop tools to facilitate 475
specifying contracts that reflect stakeholder require- 476
ments, including ways to extract formal representa- 477
tions from existing textual contracts and regulations.

478 ACKNOWLEDGMENTS

479 This paper was supported in part by the National Sci-
480 ence Foundation under Grant IIS-1908374.

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528

MUNINDAR P. SINGH is a Professor of Computer Science 529
and a Co-Director of the Science of Security Lablet, North 530
Carolina State University, Raleigh, NC, USA. His research 531
interests include the engineering and governance of socio- 532
technical systems, and in AI ethics. He is an IEEE Fellow, a 533
AAAI Fellow, a AAAS Fellow, and a former Editor-in-Chief of 534
IEEE Internet Computing and *ACM Transactions on Internet* 535
Technology. He is the corresponding author of this article. 536
Contact him at singh@ncsu.edu. 537

XIBIN GAO is an Applied Scientist with the Alexa AI Team at 538
Amazon, Seattle, WA, USA. He received the Ph.D. degree in 539
computer science from North Carolina State University 540
Raleigh, NC, USA. His research interests include natural lan- 541
guage processing, dialogue systems, and machine learning. 542
Contact him at gxibin@amazon.com. 543