The Evolution of IT

- ► **Applications:** Control of computations hidden in code; integration a nightmare
- ▶ Workflows: Control abstracted out; integration still difficult
- ► **Standards-driven orchestration:** Integration improved; limited support for autonomy
- Messaging: Integration simplified by MoM and transformations; limited support for autonomy
- Choreography: Model conversations over messages; limited support for autonomy
- ► **Governance:** Administer resources via interactions among autonomous parties

Technical Service

- Generally, an abstraction of a computational object
 - ► Traditional, as in web or grid services
 - ▶ Improved: Abstraction of a "capability"
- ▶ Well encapsulated, i.e., a black box
- Interface defined at the level of methods or messages

Service Engagement

An aggregation of business relationships

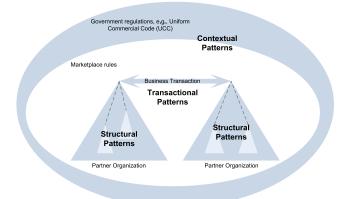
- ► Trillions of dollars worth of commerce conducted every year
- Characterized by
 - Independence of business partners
 - Coproduction
 - Participation by all, though not at the same level
 - Symmetric relationships: complementary capabilities and goals
 - Produced on demand
 - Complex contracts among the partners
 - Participants are not black boxes

Business Service

Participant in a service engagement

- Characterized by transfer of (stakeholder) value, not bits
- Typically long-lived with on demand enactments
- Instantiated on the fly
 - Unlike a product
 - ► Though may be
 - About a product
 - Constructed using products

Conceptual Elements of a Service Engagement



- ► Transactional: main purpose and enactment, specifying the stakeholder value exchanged
- Structural: partnerships and contracts
 - Contextual: setting of the engagement



Traditional Technical Approaches

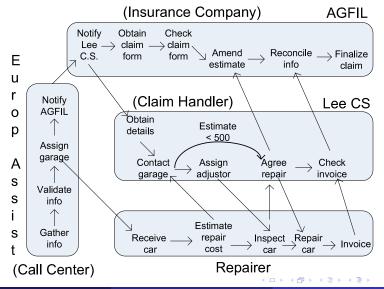
Quite unlike a real-life service engagement

- ► Take participants' internal control and data flows (e.g., in BPEL, BPMN) as units of abstraction
 - ► Mix private policies and public interactions
 - Proprietary: may not be available for reuse
 - ▶ Context-laden: even when available, cannot be readily reused
- Focus on low-level (e.g., WS-CDL) or data-level meanings (e.g., OWL)
 - ▶ *Ignore* business-level significance of messages
 - Ambiguous; not verifiable

BPEL, BPMN, WS-CDL, OWL are well-known standards

A Real-Life Service Engagement

Operationally over-specified as interacting flows



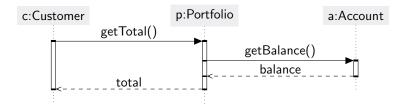
Sequence Diagrams

Well-known specification approach

- Originally used for object-oriented programming
- Our needs: closest to message sequence charts
- An intuitive way to express interactions
 - Expresses global view consolidating local perspectives
 - Excellent for describing possible interaction instances
 - But beware the pitfalls . . .
- Support (potential) validation checks
 - Formalizing semantics is not obvious: multiple approaches
- Standardized in UML 2.0 as Sequence Diagrams
 - Caveat: Arrowheads and other details of these notes don't necessarily match UML

Method Invocation in Object-Oriented Programming

Only one thread of control; objects exchange messages



Message Emission and Reception

Independent threads of control; autonomous parties exchange messages, asynchronously sending and receiving

